#### **Agile Capacity Planning Template**

#### **Ahmed Sidky, Greg Smith**

Agile Estimating and Planning Mike Cohn,2005-11-01 Agile Estimating and Planning is the definitive, practical guide to estimating and planning agile projects. In this book, Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done, with real-world examples and case studies. Concepts are clearly illustrated and readers are guided, step by step, toward how to answer the following questions: What will we build? How big will it be? When must it be done? How much can I really complete by then? You will first learn what makes a good plan-and then what makes it agile. Using the techniques in Agile Estimating and Planning, you can stay agile from start to finish, saving time, conserving resources, and accomplishing more. Highlights include: Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days-and when to use each How and when to re-estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller, more manageable ones How to plan iterations and predict your team's initial rate of progress How to schedule projects that have unusually high uncertainty or schedule-related risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile, semiagile, or iterative process, including Scrum, XP, Feature-Driven Development, Crystal, Adaptive Software Development, DSDM, Unified Process, and many more. It will be an indispensable resource for every development manager, team leader, and team member.

Accelerating Process Improvement Using Agile Techniques Deb Jacobs, 2005-12-16 Accelerating Process Improvement Using Agile Techniques explains how agile programming is applied to standard process improvement. By applying agile techniques, IT organizations can speed up process improvement initiatives, minimize the resources these initiatives require, and maximize the benefits of process improvement. The book details st

**Scaling Software Agility** Dean Leffingwell,2007-02-26 "Companies have been implementing large agile projects for a number of years, but the 'stigma' of 'agile only works for small projects' continues to be a frequent barrier for newcomers and a rallying cry for agile critics. What has been missing from the agile literature is a solid, practical book on the specifics of developing large projects in an agile way. Dean Leffingwell's book Scaling Software Agility fills this gap admirably. It offers a practical guide to large project issues such as architecture, requirements development, multi-level release planning, and team organization. Leffingwell's book is a necessary guide for large projects and large organizations making the transition to

agile development." —Jim Highsmith, director, Agile Practice, Cutter Consortium, author of Agile Project Management "There's tension between building software fast and delivering software that lasts, between being ultra-responsive to changes in the market and maintaining a degree of stability. In his latest work, Scaling Software Agility, Dean Leffingwell shows how to achieve a pragmatic balance among these forces. Leffingwell's observations of the problem, his advice on the solution, and his description of the resulting best practices come from experience: he's been there, done that, and has seen what's worked." —Grady Booch, IBM Fellow Agile development practices, while still controversial in some circles, offer undeniable benefits: faster time to market, better responsiveness to changing customer requirements, and higher quality. However, agile practices have been defined and recommended primarily to small teams. In Scaling Software Agility, Dean Leffingwell describes how agile methods can be applied to enterprise-class development. Part I provides an overview of the most common and effective agile methods. Part II describes seven best practices of agility that natively scale to the enterprise level. Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale. This book is invaluable to software developers, testers and QA personnel, managers and team leads, as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale.

Large-Scale Scrum Craig Larman, Bas Vodde, 2016-09-30 The Go-To Resource for Large-Scale Organizations to Be Agile Rather than asking, "How can we do agile at scale in our big complex organization?" a different and deeper question is, "How can we have the same simple structure that Scrum offers for the organization, and be agile at scale rather than do agile?" This profound insight is at the heart of LeSS (Large-Scale Scrum). In Large-Scale Scrum: More with LeSS, Craig Larman and Bas Vodde have distilled over a decade of experience in large-scale LeSS adoptions towards a simpler organization that delivers more flexibility with less complexity, more value with less waste, and more purpose with less prescription. Targeted to anyone involved in large-scale development, Large-Scale Scrum: More with LeSS, offers straight-to-the-point guides for how to be agile at scale, with LeSS. It will clearly guide you to Adopt LeSS Structure a large development organization for customer value Clarify the role of management and Scrum Master Define what your product is, and why Be a great Product Owner Work with multiple whole-product focused feature teams in one Sprint that produces a shippable product Coordinate and integrate between teams Work with multi-site teams

The Agile Guide to Business Analysis and Planning Howard Podeswa, 2021-04-05 How Product Owners and Business Analysts can maximize the value delivered to stakeholders by integrating BA competencies with agile methodologies This book will become a staple reference that both product owners and business analysis practitioners should have by their side. -- From the Foreword by Alain Arseneault, former IIBA Acting President & CEO [This book] is well organized in bite-sized

chunks and structured for ready access to the essential concepts, terms, and practices that can help any agile team be more successful. -- Karl Wiegers The Agile Guide to Business Analysis and Planning provides practical guidance for eliminating unnecessary errors and delays in agile product development through effective planning, backlog refinement and acceptance criteria specification ---with hard-to-find advice on how and when to analyze the context for complex changes within an agile approach---including when to use Journey Maps, Value Stream Mapping, Personas, Story Maps, BPMN, Use Cases and other UML models. Renowned author and consultant Howard Podeswa teaches best practices drawn from agile and agile-adjacent frameworks, including ATDD, BDD, DevOps, CI/CD, Kanban, Scrum, SAFe, XP, Lean Thinking, Lean Startup, Circumstance-Based Market Segmentation, and theories of disruptive innovation. He offers a comprehensive agile roadmap for analyzing customer needs and planning product development, including discussion of legacy business analysis tools that still offer immense value to agile teams. Using a running case study, Podeswa walks through the full agile product lifecycle, from visioning through release and continuous value delivery. You learn how to carry out agile analysis and planning responsibilities more effectively, using tools such as Kano analysis, minimum viable products (MVPs), minimum marketable features (MMFs), story maps, product roadmaps, customer journey mapping, value stream mapping, spikes, and the definition of ready (DoR). Podeswa presents each technique in context: what you need to know and when to apply each tool. Read this book to Master principles, frameworks, concepts, and practices of agile analysis and planning in order to maximize value delivery throughout the product's lifecycle Explore planning and analysis for short-term, long-term, and scaled agile initiatives using MVPs and data-informed learning to test hypotheses and find high-value features Split features into MMFs and small stories that deliver significant value and enable guick wins Refine, estimate, and specify features, stories, and their acceptance criteria, following ATDD/BDD guidance Address the unique analysis and planning challenges of scaled agile organizations Implement 13 practices for optimizing enterprise agility Supported by 175+ tools, techniques, examples, diagrams, templates, checklists, and other job aids, this book is a complete toolkit for every practitioner. Whatever your role, you'll find indispensable guidance on agile planning and analysis responsibilities so you can help your organization respond more nimbly to a fast-changing environment. Register your book for convenient access to downloads, updates, and/or corrections as they become available. See inside book for details.

Agile HR Natal Dank, Riina Hellström, 2020-11-03 In the new world of work, agility is a business imperative. Agile HR is a practical guide written specifically for people professionals on how the HR function can develop agile processes and practices that save time, boost performance and support overall business goals. From small tech start-ups or large traditional companies, organizations need to be fast, flexible and digitally empowered to succeed. However, too many companies are stuck with siloed, compliance-driven HR processes that work in opposition to the business rather than supporting it. This results in the view that HR is slow and out of touch. However, Agile HR shows that this doesn't need to be the case. Covering

every aspect of the HR function from people processes, ways of working and HR services to organization design, operating models and HR teams, Agile HR is an essential guide for all HR practitioners wanting to make their HR practices agile and drive business performance but don't know where to start. As well as guidance on how to deal with resistance, manage a backlog and deal with constraints, there is also invaluable guidance on how HR can prioritize effectively and assess which activities to pursue, which to develop, which to rework and which to abandon in order to achieve continuous business improvement. Supported by case studies from organizations who have seen the benefits of an agile approach to HR including Sky Betting & Gaming and MUJI, this is critical reading for all HR professionals in organizations of any size needing to adopt fast, flexible and evolving agile approaches to effectively compete in the new world of work.

An Agile Life Project Management VISHAL K. WADHWANI, 2020-07-09 THIS EBOOK PLANTS ONE TREE An Agile Life Project Management: Crucial Agile Leadership Methodologies to Manage Projects, Achieve Goals, & Guarantee ROI Create the Perfect Environment for ALL Your Teams to Thrive, Achieve Results, & Drive ROI Through the Roof with this Agile Project Management Guide! Are you looking for proven, sustainable, and easy-to-follow leadership tools that cultivate the perfect agile environment for independent, high-performing teams to thrive? You came to the right place! In today's fastpaced environment, traditional tools have proven to be inadequate when trying to catch up to complex, fast-changing markets. Similarly, merely leaving individual teams to their own devices presents multiple downsides. The perfect middle ground can be found with the help of proven Agile Project Management methodologies. Using these practices provides any modern organization a chance to facilitate team ownership and accelerate team learning, create ideal environments that help teams learn, grow, and thrive for the long term, make bigger changes faster, get timely feedback everyone can use to improve, and more! So, how do you cultivate an agile environment for your teams? SIMPLE — add "Agile Project Management" by Vishal K. Wadhwani to your toolkit! This guide seeks to teach you all the crucial agile leadership methodologies that help manage procrastination, achieve collective goals, and guarantee Return of Investment in no time! With the help of this game-changing book, you and your team will: Create permanent positive change in small sustainable doses, versus huge disruptive deviations that do more harm than good Learn all the field-tested tips to maximize daily meetings and ensure that every team member efficiently performs tasks and reaches goals Maximize on the benefits of servant leadership in terms of boosting performance, creating value, and achieving great results And so much more! Agile methodologies, when done right, have provided organizations with a realistic but aggressive project management framework that allowed them to increase each team member's performance and drive Return of Investment through the roof! Make the move to put your organization on the map NOW! Scroll up, Click on "Buy Now with 1-Click", and Boost Your Team's Efficiency & Performance Today!

User Story Mapping Jeff Patton, Peter Economy, 2014-09-05 User story mapping is a valuable tool for software

development, once you understand why and how to use it. This insightful book examines how this often misunderstood technique can help your team stay focused on users and their needs without getting lost in the enthusiasm for individual product features. Author Jeff Patton shows you how changeable story maps enable your team to hold better conversations about the project throughout the development process. Your team will learn to come away with a shared understanding of what you're attempting to build and why. Get a high-level view of story mapping, with an exercise to learn key concepts quickly Understand how stories really work, and how they come to life in Agile and Lean projects Dive into a story's lifecycle, starting with opportunities and moving deeper into discovery Prepare your stories, pay attention while they're built, and learn from those you convert to working software

Agile Project Management with Scrum Ken Schwaber, 2004-02-11 The rules and practices for Scrum—a simple process for managing complex projects—are few, straightforward, and easy to learn. But Scrum's simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment!

Ultimate Agile Administration with Jira Yogita Chhaya,2023-11-30 Empowering Administrators and Teams With Ultimate Solutions for Agile Project Success with Jira Software KEY FEATURES ● Step-by-step customization and administration of Jira with real-world examples and use cases. ● Explores the full potential of Jira Advanced Roadmap for strategic project planning and execution. ● Create projects in the Jira Cloud environment to cater to the demands of cloud-based project management. DESCRIPTION The "Ultimate Agile Administration with Jira" begins with an in-depth exploration of Agile fundamentals, providing a comprehensive overview of Scrum and Kanban frameworks. Readers will gain proficiency in setting up projects, covering the Jira product family, key terminologies, and project templates. Readers will learn to create boards and implement Agile best practices within Jira. It will help to configure boards for visualizing team progress, planning sprints, and efficiently prioritizing and estimating tasks. It offers insights into Jira administration, guiding customization of workflows, screens, and issues to meet unique team requirements and seamlessly integrate them into existing projects. In the

final section, the book explores team-managed projects in Jira, covering Filters, Dashboards, Reporting, and Automation Rules. Tips and tricks are also provided to optimize team productivity. The book offers an overview of Atlassian Marketplace plugins, Atlassian Analytics, and Jira Product Discovery. It comprehensively explores the features of the Jira Advanced Roadmap. This book is an invaluable asset for aspiring Jira Administrators preparing for Atlassian certification. WHAT WILL YOU LEARN ● Master the fundamentals of Agile methodology and Jira administration tailored for the Jira Cloud version. ● Navigate and implement basic to advanced features of Jira, ensuring seamless integration with Agile Scrum and Kanban methodologies. • Administer Jira software with customization aligned to your organization's unique business requirements. • Gain practical insights through real-life scenarios, examples, and essential tips, guiding you through the entire Agile project life-cycle within Jira. • Dive into the intricacies of Jira Advanced Roadmap features to enhance project planning and execution. • Explore and integrate feature-rich plugins from the Atlassian Marketplace, expanding your Jira environment's functionality and adapting it to your unique needs. WHO IS THIS BOOK FOR? Whether you're a tech or non-tech professional, student, software developer, or an aspiring Atlassian-certified individual, this handbook is for you. It provides in-depth insights into effective Jira software administration and is well-suited for individuals with foundational Jira knowledge. TABLE OF CONTENTS 1. Getting Started with Agile, Jira, and Jira Terminologies 2. Working with Project Templates 3. Creating Users, Groups, Roles, and Understanding Permissions 4. Managing Backlog, Sprints, and Boards 5. Understanding Issue types and Issue type Schemes 6. Customizing Fields, Field Configuration schemes, Screens, and Screen schemes 7. Configuring Workflows in Jira in Agile Projects 8. Filters, Dashboards, and Agile Reporting 9. Jira Automation Rules 10. Managing Team- Managed Projects 11. Jira Best Practices and Must-know Features in Advanced Roadmaps 12. Atlassian Marketplace and Plugins Index

Succeeding with Agile Mike Cohn,2010 Proven, 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive, realistic, actionable guide to starting fast with Scrum and agile-and then succeeding over the long haul. Leading agile consultant and practitioner Mike Cohn presents detailed recommendations, powerful tips, and real-world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work. Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum. Cohn covers every facet of the transition: getting started, helping individuals transition to new roles, structuring teams, scaling up, working with a distributed team, and finally, implementing effective metrics and continuous improvement. Throughout, Cohn presents Things to Try Now sections based on his most successful advice. Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns. Coverage includes Practical ways to get started immediately-and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams

Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self-organizing teams Making the most of Scrum sprints, planning, and quality techniques Scaling Scrum to distributed, multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum's impact on HR, facilities, and project management Whether you've completed a few sprints or multiple agile projects and whatever your role-manager, developer, coach, ScrumMaster, product owner, analyst, team lead, or project lead-this book will help you succeed with your very next project. Then, it will help you go much further: It will help you transform your entire development organization.

Becoming Agile Ahmed Sidky, Greg Smith, 2009-04-30 Many books discuss Agile from a theoretical or academic perspective. Becoming Agile takes a different approach and focuses on explaining Agile from a case-study perspective. Agile principles are discussed, explained, and then demonstrated in the context of a case study that flows throughout the book. The case study is based on a mixture of the author's real-world experiences. Becoming Agile also focuses on the importance of adapting Agile principles to the realities of your environment. In the early days of Agile, there was a general belief that Agile had to be used in all phases of a project, and that it had to be used in its purest form. Over the last few years, reputable Agile authorities have begun questioning this belief: We're finding that the best deployments of Agile are customized to the realities of a given company. Becoming Agile discusses the cultural realities of deploying Agile and how to deal with the needs of executives, managers, and the development team during migration. The author discusses employee motivation and establishing incentives that reward support of Agile techniques. Purchase of the print book comes with an offer of a free PDF, ePub, and Kindle eBook from Manning. Also available is all code from the book. Praise for Becoming Agile... This is much more than just a book about Agile. This is a roadmap. A very detailed roadmap that takes you from the initial is Agile right for me? stage through completion and delivery of your pilot project and beyond. -Charlie Griefer, Senior Software Engineer, Amcom Technology ...a must read for those of us who have come from years of waterfall and attempts at changes to traditional methodologies or processes... clear, concise and has plenty of example scenarios that many individuals and corporations would identify with. -Jamie Phillips, Senior Software Engineer, Picis Inc This book is quite unique. It is written in a form of a 5-day training course. I am usually not a fan of such a writing style, but I think that Becoming Agile is an exception. It's about a software process and as such requires a lot of case studies, group exercises (or at least what a book format allows), and therefore the training course style is perfect to facilitate learning. -Vladimir Pasman, Cocoacast.com Becoming Agile in an Imperfect World offers a different and useful look at Agile methods. Reminding us that becoming agile is more of a mindset adjustment than a process change, Sidky and Smith use a case study to share their insights and tools throughout the book, including the unique Sidky Agile Measurement Index (SAMI). -Sanjiv Augustine, President, LitheSpeed LLC and author of Managing Agile Projects The authors emphasise that the aim should be to create a customised agile

development process that is tailored to the needs of the organisation...Instead of aiming for agile perfection, one should aim at reaching the right level of agility for one's organisation. Excellent advice! -Kailash Awati, Eight to Late The book totally inspired me. A lot of my readings on Agile from back in the day were very theoretical and high level at the same time. But Becoming Agile helps take you to the next level by going beyond the theory and into the nitty gritty practicality of employing the Agile approach. So it was very energizing having the game plan laid out in front of you, as well as the hurdles you'll encounter and how to overcome them. -Tariq Ahmed, author of Flex 3 in Action

Agile Software Requirements Dean Leffingwell, 2010-12-27 "We need better approaches to understanding and managing software requirements, and Dean provides them in this book. He draws ideas from three very useful intellectual pools: classical management practices, Agile methods, and lean product development. By combining the strengths of these three approaches, he has produced something that works better than any one in isolation." -From the Foreword by Don Reinertsen, President of Reinertsen & Associates; author of Managing the Design Factory; and leading expert on rapid product development Effective requirements discovery and analysis is a critical best practice for serious application development. Until now, however, requirements and Agile methods have rarely coexisted peacefully. For many enterprises considering Agile approaches, the absence of effective and scalable Agile requirements processes has been a showstopper for Agile adoption. In Agile Software Requirements, Dean Leffingwell shows exactly how to create effective requirements in Agile environments. Part I presents the "big picture" of Agile requirements in the enterprise, and describes an overall process model for Agile requirements at the project team, program, and portfolio levels Part II describes a simple and lightweight, yet comprehensive model that Agile project teams can use to manage requirements Part III shows how to develop Agile requirements for complex systems that require the cooperation of multiple teams Part IV guides enterprises in developing Agile requirements for ever-larger "systems of systems," application suites, and product portfolios This book will help you leverage the benefits of Agile without sacrificing the value of effective requirements discovery and analysis. You'll find proven solutions you can apply right now-whether you're a software developer or tester, executive, project/program manager, architect, or team leader.

User Stories Applied Mike Cohn,2004-03-01 Thoroughly reviewed and eagerly anticipated by the agile community, User Stories Applied offers a requirements process that saves time, eliminates rework, and leads directly to better software. The best way to build software that meets users' needs is to begin with user stories: simple, clear, brief descriptions of functionality that will be valuable to real users. In User Stories Applied, Mike Cohn provides you with a front-to-back blueprint for writing these user stories and weaving them into your development lifecycle. You'll learn what makes a great user story, and what makes a bad one. You'll discover practical ways to gather user stories, even when you can't speak with your users. Then, once you've compiled your user stories, Cohn shows how to organize them, prioritize them, and use them

for planning, management, and testing. User role modeling: understanding what users have in common, and where they differ Gathering stories: user interviewing, questionnaires, observation, and workshops Working with managers, trainers, salespeople and other proxies Writing user stories for acceptance testing Using stories to prioritize, set schedules, and estimate release costs Includes end-of-chapter practice questions and exercises User Stories Applied will be invaluable to every software developer, tester, analyst, and manager working with any agile method: XP, Scrum... or even your own homegrown approach.

**Getting Results the Agile Way** J. D. Meier,2010 A guide to the Agile Results system, a systematic way to achieve both short- and long-term results that can be applied to all aspects of life.

DevOps on the Microsoft Stack Wouter de Kort,2016-04-29 This book tells you everything you need to know to help your organization implement DevOps on the Microsoft platform. You will learn how to use Visual Studio, Visual Studio Team Services, and Azure to implement a complete DevOps process in your company. You will learn about Agile Project Management, Continuous Integration, Continuous Delivery, Technical Debt Management, Automatic Testing and Monitoring, and see how all these areas fit together. DevOps is important for organizations that want to make the best use of their resources and avoid costly mistakes. Teams that embrace DevOps deploy code up to 30 times more frequently than their competition and less than 50% of their deployments fail according to Puppet Labs State of DevOps survey. DevOps on the Microsoft Stack shows you how to help your organization implement DevOps, covering the tooling they will need and how to make everything work together while following best practices. The focus is not only on technology but also on the cultural issues that teams will face when implementing DevOps. The author's goal is to not only show you which tooling there is but help you to successfully use everything together to implement DevOps in your projects and organization. In this book, you'll learn: What DevOps is and how it can help development teams How to use Visual Studio, Visual Studio Team Services, and Azure to setup a DevOps process How to introduce DevOps to your organization and how to overcome problems

**Essential Scrum** Kenneth S. Rubin,2012 This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it.

The Nexus Framework for Scaling Scrum Kurt Bittner, Patricia Kong, Eric Naiburg, Dave West, 2017-12-04 Improve and Accelerate Software Delivery for Large, Distributed, Complex Projects The Nexus Framework is the simplest, most effective approach to applying Scrum at scale across multiple teams, sites, and time zones. Created by Scrum.org-the pioneering Scrum training and certification organization founded by Scrum co-creator Ken Schwaber-Nexus draws on decades of experience to address the unique challenges teams face in coming together, sharing work, and managing and

minimizing dependencies. The NexusTM Framework for Scaling Scrum is a concise book that shows how Nexus helps teams to deliver a complex, multi-platform, software-based product in short, frequent cycles, without sacrificing consistency or quality, and without adding unnecessary complexity or straying from Scrum's core principles. Using an extended case study, the authors illustrate how Nexus helps teams solve common scaling challenges like reducing cross-team dependencies, preserving team self-organization and transparency, and ensuring accountability. Understand the challenges of delivering working, integrated product increments with multiple teams, and how Nexus addresses them Form a Nexus around a new or existing product and learn how that Nexus sets goals and plans its work Run Sprints within a Nexus, provide transparency into progress, conduct effective Nexus Sprint reviews, and use Nexus Sprint Retrospectives to continuously improve Overcome the distributed team collaboration challenges

Success Factors for Agile Planning Mathias V. Waldeck, 2020-12-20 Agile planning is a key success factor for realizing customer benefits in an ever-changing world. If you read about this in publications such as the Scrum-Guide, you will get a few basics, but you will still not have concrete implementation concepts and decision bases. Away from ideological and theoretical considerations, the experienced agile consultant and coach Mathias v. Waldeck describes his insights from a multitude of national and international agile projects, which were partly carried out with Scrum, partly with other agile methods and frameworks such as Kanban, DSDM, extreme programming and others. With much practice purchase in this book not only the theory, but also the practical conversion and the success factors standing behind it are represented. Thus the reader wins concrete support for his own agile projects and reaches thereby in particular value maximization for his customers. topics: The VUCA world \* Agile planning levels \* Planning Onion \* MVP - Minimum Viable Product \* Release planning approaches \* Agile estimation and agile estimation methods like Planning Poker, Affinity Estimation, Bucket System \* Story Points \* and many more

Sooner Safer Happier Jonathan Smart, 2020-11-10 This is one of the most important Agile books since The Phoenix Project. —Charles Betz, Principle Analyst, Forrester Research It's no secret that we are living in the Digital Age. Technology companies make up seven of the world's ten largest firms by market capitalization. And the key to their success is the key to all modern organizations. Jonathan Smart, business agility practitioner, thought leader, and coach, reveals the patterns and antipatterns that will help organizations from every industry deliver better value sooner, safer, and happier through high levels of engagement, inclusion, and empowerment. Through his decades of experience in the technology world, Smart provides business leaders with a blueprint for creating a world-class organization of the future. Through Agile and Lean ways of working, business leaders can empower teams to improve production, grow together, and create better services for their customers. These better ways of working have overflowed from the IT department to every corner of successful organizations, taking root in every industry from aerospace to accounting, insurance to shipping. This book is not about

software development. It is not a book about the computer industry. This book is about applying agility across the entire organization. It's a book that will put you at the front of change and ahead of the competition. A true business-wide perspective on Digital Transformation and the need for whole business agility. —Adam Banks, Non Executive Director and Former CTIO of AP Moller Maersk \*\*Note from the Authors: Purchases will result in the planting of trees and empowerment of women, in countries with the lowest scores on the IUCN's gender and environment index. It's not just carbon neutral, purchases in any format will result in, on average, 10x greater carbon offset.

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